RFP #121059 2022 CDBG HOME Rental Rehabilitation Checklist

To be eligible for funding, projects must be located in, or provide services to residents of one of the member communities of the Dane County Urban County Consortium (See Appendix A).

This form is the coversheet for your proposal response. Please use it to double check that your proposal is complete. Incomplete proposals may be rejected.

Please submit all required documents as ONE file and use the following naming convention for your file:

RFP #121059 ORGANIZATION NAME

The following forms have been complete and are attached to the application file:

- □ Vendor Information Form
- ☐ DANE COUNTY APPLICATION FOR 2022 HOME Rental Rehabilitation
 - Are resumes attached?
 - o Is there a complete budget

VENDOR INFORMATION

	VENDO	R NAME:					
Vendor	r Informat	on (address	s below wil	ll be used to	o confirm Local	Vendor Prefe	erence)
Address		,			City		•
State & Zip					County		
Vendor Rep. Na	me				Title		
Email					Telephone		
Designation	on of Con	idential and	l Proprieta	ry Informat	ion <i>(Reference</i>)	General Guid	elines 1.7)
Section #	Page(s) #			. <u>,</u>		<u> </u>	<i></i>
		•					
☐ No infor	mation des	ignated as c	onfidential a	and propriet	ary.		
	Cool	perative Pu	rchasing	(Reference	General Guidel	ines 1.8)	
☐ I agree to furr				•	cipalities and state	•	
☐ I do not agree	to furnish	he commodit	es or service	es of this bid t	o municipalities ar	nd state agencie	es.
1	ocal Vend	or Purchas	ing Prefere	nce (Refer	ence General G	uidelines 1 10	
Are you claimi				The present	□ Columbia		
purchasing pro	•	□No	☐ Yes	□ Dane	☐ Green	□ Sauk	□ Rock
under DCO 25					☐ Jefferson	☐ Dodge	□ Iowa
		F.'. I . I	D C	0 - 4'6'4' -	- (5 6	10)	
Fair Labor Practice Certification (Reference 1.12)							
☐ Vendor has not been found by the National Labor Relations Board ("NLRB") or the Wisconsin Employment Relations Commission ("WERC") to have violated any statute or regulation regarding labor standards or relations in							
the seven years					julation regarding i	aboi standards	or relations in
☐ Vendor has be	een found b	y the Nationa	l Labor Rela	tions Board ('	'NLRB") or the Wis		
				regulation reg	garding labor stand	dards or relation	ns in the seven
years prior to the	date this b	d submission	is signed.				
Addenda – w	e hereby a	cknowledg	e receipt, r	eview and	use of the follow	ving addenda	, if applicable.
☐ Addendum	#1 🔲	Addendum #	£2 □ A	ddendum #	3 ☐ Adden	dum #4	☐ None
			Signa	ıture Δffida	vit		
In signing this pro	Signature Affidavit In signing this proposal, we certify that we have not, either directly or indirectly, entered into any agreement or						
participated in any collusion or otherwise taken any action in restraint of free competition; that no attempt has been							
made to induce any other person or firm to submit or not to submit a proposal; that this proposal has been							
independently arrived at without collusion with any other proposer, competitor or potential competitor; that this proposal has not been knowingly disclosed prior to the opening of proposal to any other proposer or competitor; that							
the above statem					Toposal to ally oth	ei pioposei oi c	competitor, that
		•		•			
The undersigned agrees to hold the County harmless for any damages arising out of the release of any material							
unless they are specifically identified under the Designation of Confidential and Proprietary Information section. The undersigned, submitting this proposal, hereby agrees with all the terms, conditions, and specifications required by the							
					d proposal and pri		
,		, , ,		<u> </u>			
Signature:					Title:		
_				 			
Printed Name	e:				Date:		

DANE COUNTY APPLICATION FOR 2022 HOME RENTAL REHABILITATION

APPLICATION SUMMARY	T			
ORGANIZATION NAME				
MAILING ADDRESS				
If P.O. Box, include Street Address on second line				
TELEPHONE			L	EGAL STATUS
FAX NUMBER			☐ Municipalit	у
NAME CHIEF ADMIN/			☐ Private, No	on-Profit
CONTACT			Private, Fo	or Profit
INTERNET WEBSITE			Other: LLC	C, LLP, Sole Proprietor
(if applicable)			Federal EIN:	
E-MAIL ADDRESS			DUNS Numbe	er:
PROJECT NAME: Please lis	st the project for v	vhich you are applying.		
PROJECT NAI		PROJECT CONTACT PERSON	PHONE NUMBER	E-MAIL
FUNDS REQUESTED: Pleas	e list the amount	and source of funding for v UNT OF CDBG FUNDS	which you are apply PECENT OF CDI	ring.
TOTAL PROJECT COS	ST AWO	REQUESTES	TO TOTAL PROJ	
\$	\$		\$	
Signature of Chief Elected O	fficial/Organizatio	on Head Title		
Printed Name		 Date		

NEED AND JUSTIFICATION

A.	PROPERTY OWNER:	Indicate the name and contact information for the Owner of	f the Property that
	will be rehabilitated.		

Name:	
Address:	
City, State, Zip:	
Primary Contact Person and	
Title:	
Telephone:	
Alternative Phone:	
Fax:	
Email Address:	

B. TAXES/JUDGMENTS:

1. Are there any unsatisfied judgments against the applicant/property owner, its principals or any related party?

Yes
No

2. Has any party related to this application been party to any litigation, including real estate foreclosure or bankruptcy within the past seven (7) year?

Yes
No

3. Are there any unpaid property taxes on the subject property?

Yes
No

Use the space below to explain any "Yes" answers to the preceding three questions. Attach additional documentation as necessary.

C.	COMMUNITY HOUSING DEVELOPMENT ORGANIZATION (CHDO). If applying for set-aside funds
	for a CHDO, please indicate if your organization is currently certified as a CHDO and by whom. If
	interested in being considered for CHDO funds from Dane County, the CHDO certification packets for
	Dane County must be submitted prior to or in conjunction with this application.

No, not currently certified and not applying for CHDO funds.
Want to be considered for CHDO funds and will submit materials for certification.
Yes, currently certified by Dane County.
Yes, currently certified by another entity:

D. **PROPERTY MANAGER**: Indicate the name and contact information for the Management Company for the Property.

Name:	
Address:	
City, State, Zip:	
Primary Contact Person and	
Title:	
Telephone:	
Alternative Phone:	
Fax:	
Email Address:	

E. PROJECT SITE:

In the space below, please list each site (street address and City) and building where the work will be undertaken. Include the date the building was constructed, the unit type (elderly, family, homeless, RCAC, single room occupancy, or supportive housing), number of units in each building, the number to be rehabbed, and the number of units that will be occupied by low-and-moderate (LMI) households after the rehab work is completed. For each building, list each unit, the number of bedrooms in the unit, the proposed income category of the tenant after the rehab work is completed, the monthly unit rent, and whether the rent includes utilities. Use additional pages as needed. Maps may be included as separate attachments.

SITE ADDRESS/BUILDI NG NO	DATE CONSTRUCT ED	UNIT TYPE (Elderly, Family, Homeles s, RCAC, SRO, Supporti ve Housing)	NUMBER OF UNITS	NUMBER OF UNITS TO BE REHABBE D	NUMBER OCCUPIED BY LMI HOUSEHOL DS
	NUMBER OF STORIES:		ELEVATO R?	☐ Yes	☐ No
	NUMBER OF HANDICAPPE D ACCESS UNITS NOW:		NUMBER OF ACCESSIBLE SENSORY IM NOW:	FOR	
	NUMBER OF HANDICAPPE D ACCESS UNITS AFTER REHAB:		NUMBER OF ACCESSIBLE SENSORY IM AFTER REHA	FOR PAIRED	

UNIT NUMBER	SQUARE FOOTAGE	NUMBER OF BEDROOMS	PROPOSED INCOME CATEGORY (<30% CMI, 30- 50% CMI, 50- 80% CMI, >80% CMI)	MONTHLY UNIT RENT	INCLUDES UTILITIES (Yes/No)

UNIT NUMBER	SQUARE FOOTAGE	NUMBER OF BEDROOMS	PROPOSED INCOME CATEGORY (<30% CMI, 30- 50% CMI, 50- 80% CMI, >80% CMI)	MONTHLY UNIT RENT	INCLUDES UTILITIES (Yes/No)

F. **PROJECT ASSISTANCE:** Please indicate the subsidy source if this project is receiving project based federal rental assistance.

ASSISTANCE TYPE	NUMBER OF UNITS
Rural Development/Rental Assistance	
Section 221(d)(3) BMIR	
Section 236	
Section 8 Rent Supplement or Rental Assistance Payment	
Section 8 Housing Assistance Payment Contract	
Other, Specify	

G. **PROJECT NEED:** In the space below, provide a brief description of the need(s) or problem(s) that will be addressed.

PROJECT APPROACH

H. **SCOPE OF WORK:** In the space below, provide a detailed description of the work that will be undertaken and describe how it will address the identified problem. Include information on any partnerships that have been or will be formed in order to ensure the success of the project

Ι.	*RELOCATION: In the space below, indicate whether any residents will need to be relocated during
	the project and the notices and plans for relocation. This includes the displacement of families,
	households, partnerships, businesses, etc. from their homes or businesses. If yes, describe the
	assistance your organization expects to provide and the amount of funds allocated to do so.

	engineering design work, such as preparing plans, drawin estimates that has been or will be undertaken for this pr covered, HUD procurement requirements must be followe	oject. NOTE: In order for these costs to be
۲.		been identified, please provide the requested
	information. Attach the resume to this application.	
	N	
	Name:	
	Address:	
	City, State, Zip:	
	Primary Contact Person and Title:	
	Telephone:	
	Alternative Phone:	
	Fax:	
	Email Address:	
	Email Addices.	
	If a Project Manager has yet to be identified, please of	describe how one will be selected.

J. ARCHITECTURAL/ENGINEERING DESIGN: In the space below, describe any architectural/

L. WORK PLAN WITH TIMELINE AND MILESTONES: In the space below, provide a work plan for how the project will be organized, implemented, and administered. Include a timeline and accomplishments from initiation through project completion. This should assume that contracts will be awarded in the second quarter of 2022 (April 1 – June 30, 2022). Add in extra quarters as needed. Examples of milestones are: date bid packages or request for quotes are let, date bids/quotes are due, date community awards contract(s), date of pre-construction conference with Contractor/County and municipality/agency to review Davis-Bacon requirements, date building permits are to be obtained, date work commences, etc.

ON OR BEFORE	MILESTONES
June 30, 2022	
September 30, 2022	
December 31, 2022	

M. **OUTREACH AND MARKETING INITIATIVES:** In the space below, provide a description of the outreach and marketing initiatives that will be undertaken to inform potential participants of the project, eligibility criteria, and method(s) by which they may participate.

- N. OTHER NARRATIVE REGARDING OUTCOMES/PROPOSED ACCOMPLISHMENTS: In the space that follows, please answer the following questions:
 - 1. Provide a description of the outcomes or expected benefits of this project for the population to be served.
 - 2. Describe the risks to undertaking this project and your plans to address them.

EXPERIENCE AND QUALIFICATIONS O. REHAB EXPERIENCE AND QUALIFICATIONS: Describe the experience and qualifications of your

P. **INCOME DOCUMENTATION:** Describe the experience and qualifications of your <u>organization</u> related

organization related to doing rehabilitation work.

to performing income documentation for program eligibility.

Q.	SERVICE IMPROVEMENT: Describe any recent initiatives or best practices, programmatically or administratively, that have improved your organization's ability to deliver services.
R.	STAFF EXPERIENCE AND QUALIFICATIONS: Describe the experience and qualifications of key staff to be assigned to the project. Touch on experience with both income certification and management/oversight of rehabilitation projects. Be sure to attach resumes for key staff to the application.

S. PERSONNEL SCHEDULE

Please complete the Personnel Schedule for all staff who will be assigned to this project. If the project will continue into 2023, complete the second table as well.

- Column 1) each individual staff position by title.
- Columns 2) indicate the full time equivalent (FTE) of each position in the noted year.
- Column 3) indicate the estimated total salary for that staff position for noted year.
- Column 4) indicate the estimated number of hours that this staff person will work on this project.
- Column 5), for each staff person whose time will be charged to this project, please indicate
 the amount of funds being requested for this individual through the CDBG Program. Do not
 include payroll taxes or benefits in this table.

	2022 E	STIMATED	CDBG-FUNDED		
1) POSITION TITLE	2) FTE	3) TOTAL SALARY	4) ESTIMATED HOURS ON THIS PROJECT	5) CDBG – FUNDED AMOUNT OF SALARY	

Complete this second table only for projects that will continue into 2023.

	2023 E	STIMATED	CDBG-FUNDED		
1) POSITION TITLE	2) FTE	3) TOTAL SALARY	4) ESTIMATED HOURS ON THIS PROJECT	5) CDBG – FUNDED AMOUNT OF SALARY	

Τ.	LIST PERCENT OF STAFF TURNOVER	%	Divide	the	number	of	resignations	or
	terminations in calendar year 2020 by the total nur	mber	of budge	eted p	ositions. [on o	t include seaso	onal
	positions. Explain if you had 20% or more turnov	ver ir	a certa	in sta	ff position.	/cate	gory. Discuss	any
	other noteworthy staff retention issues, or policies	to re	duce sta	ff turr	over.			

U.	AGENCY GOVERNING BODY: How many Board meetings has your governing body or Board of
	Directors scheduled for or is expected to schedule for 2021?

Please list your current Board of Directors or your agency's governing body. Include names, addresses, primary occupation and board office held. If you have more members, please copy this page.

Board President's Name			Board Vice- President's Name			Name		
Home Address			Home Address			Home Address		
Occupation			Occupation			Occupation		
Representing			Representing			Representing		
Term of Office	From: (DD/MM/YY)	To: (DD/MM/YY)	Term of Office	From: (DD/MM/YY)	To: (DD/MM/YY)	Term of Office	From: (DD/MM/YY)	To: (DD/MM/YY)
Board Secretary's Name			Board Treasurer's Name			Name		
Home Address			Home Address			Home Address		
Occupation			Occupation			Occupation		
Representing			Representing			Representing		
Term of Office	From: (DD/MM/YY)	To: (DD/MM/YY)	Term of Office	From: (DD/MM/YY)	To: (DD/MM/YY)	Term of Office	From: (DD/MM/YY)	To: (DD/MM/YY)
Name			Name			Name		
Home Address			Home Address			Home Address		
Occupation			Occupation			Occupation		
Representing			Representing			Representing		
Term of Office	From: (DD/MM/YY)	To: (DD/MM/YY)	Term of Office	From: (DD/MM/YY)	To: (DD/MM/YY)	Term of Office	From: (DD/MM/YY)	To: (DD/MM/YY)
Name			Name			Name		
Home Address			Home Address			Home Address		

Occupation			Occupation			Occupation		
Representing			Representing			Representing		
Term of Office	From: (DD/MM/YY)	To: (DD/MM/YY)	Term of Office	From: (DD/MM/YY)	To: (DD/MM/YY)	Term of Office	From: (DD/MM/YY)	To: (DD/MM/YY)
Name			Name			Name		
Home Address			Home Address			Home Address		
Occupation			Occupation			Occupation		
Representing			Representing			Representing		
Term of Office	From: (DD/MM/YY)	To: (DD/MM/YY)	Term of Office	From: (DD/MM/YY)	To: (DD/MM/YY)	Term of Office	From: (DD/MM/YY)	To: (DD/MM/YY)

V. **STAFF/BOARD/VOLUNTEERS DESCRIPTORS:** For your agency's **2021** staff, board and volunteers, indicate by number and percentage the following characteristics.

DECODIDECT	STA	AFF	ВО	ARD	VOLUNTEER		
DESCRIPTOR	Number	Percent	Number	Percent	Number	Percent	
TOTAL		100%		100%		100%	
GENDER							
MALE							
FEMALE							
AGE							
LESS THAN 18 YRS							
18 – 59 YRS							
60 AND OLDER							
RACE							
WHITE							
BLACK							
HISPANIC							
NATIVE AMERICAN							
ASIAN/PACIFIC ISLE							
MULTI-RACIAL							
ETHNICITY							
HISPANIC							
NON-HISPANIC							
PERSONS WITH DISABILITIES							

PROGRAM BUDGET AND MATCHING FUNDS

W. **BUDGET SUMMARY:** Indicate the sources and terms of all funds that will be used toward this project.

SOURCE	AMOUNT	RATE (%)	TERM (Years)	AMORT PERIOD (Years)	ANNUAL DEBT SERVICE
TOTAL					

TOTAL

X. **MATCH:** Describe the sources and amounts of any funds that will be contributed by your organization for this project in the space below. Further identify funding sources that have been contacted and the results of these contacts.

Y. LIENS: In the space below, list all liens against the property.

LIEN HOLDER	AMOUNT	BALANCE	RATE (%)	TERM (Years)	ANNUAL DEBT SERVICE

Z. FUNDS NEEDED: In the space below, please describe why HOME funds are needed to ensure the viability of this project. Also describe how funds are being used to address greatest need and how that determination was made. Can all funds awarded in 2022 be reasonably expected to be expended? If this is a multi-year project, what amount of funds will be spent in each year?

AA. COST BASIS: In the space below, describe the basis for how cost estimates contained in the Proj	ect
Budget were obtained/identified.	
BB. DETAILED PROJECT BUDGET: Following the description of allowable costs that may be charge the CDBG and HOME Programs is the Project Budget. Complete the budget identifying the am and source of all funds and their uses. Use additional pages as necessary. An Excel file ma submitted in lieu of this Project Budget provided that it contains all of the same column and row head	ount y be
CC. DETAILED 2022 OPERATING COSTS : Following the Project Budget is the Detailed 2020 Opera Costs. Complete the Operating Budget identifying the income and expenses. Use additional page necessary. An Excel file may be submitted in lieu of the Detailed 1 Year Operating Budget prov that it contains all of the same column and row headers.	es as
DD. OPERATING BUDGET: Following the Detailed Operating Budget is the 15-Year Operating Budget identifying the income and expenses. Use additional pages necessary. An Excel file may be submitted in lieu of the Operating Budget provided that it contains of the same column and row headers.	s as

HOME Allowable Project Costs

	Item	Project Related Costs
	Development Hard Costs (applicable to project)	
1.	Costs to meet Uniform Dwelling Code (UDC) and other applicable new construction standards of the State, County, or local municipality. (24 CFR 92.206 a.1.)	Х
2.	Costs to meet the Model Energy Code referred to in Sec. 92.251 (24 CFR 92.206 a.1.)	Х
3.	For rehabilitation, to meet the property standards in 24 CFR 92.251. (24 CFR 92.206 a.2.i.)	
4.	For rehabilitation, costs to make essential improvements, including energy-related repairs or improvements, improvements necessary to permit use by persons with disabilities, and the abatement of lead-based paint hazards, as required by part 35 of this title. (24 CFR 92.206 a.2.ii.)	Х
5.	Costs to demolish existing structures. (24 CFR 92.206 a.3.i.)	Х
6.	Costs to make utility connections including off-site connections from the property line to the adjacent street. (24 CFR 92.206 a.3.ii.)	Х
7.	Costs to make improvements to the project site that are in keeping with the improvements of surrounding, standard projects. Site improvements may include on-site roads and water and sewer lines necessary to the development of the project. The project site is the property, owned by the project owner, upon which the project is located. (24 CFR 92.206 a.3.iii.)	Х
8.	For both new construction and rehabilitation of multifamily rental housing, costs to construct or rehabilitate laundry and community facilities which are located within the same building as the housing and which are for the use of the project residents and their guests. (24 CFR 92.206 a.4.)	Х
9.	Costs to make utility connections or to make improvements to the project site, in accordance with the provisions of 92.206(a)(3)(ii) and (iii) are also eligible in connection with the acquisition of standard housing. (24 CFR 92.206 a.5.)	Х
10.	Acquisition costs. Costs of acquiring improved or unimproved property, including acquisition by homebuyers (24 CFR 92.206 c.)	Х
	Related Soft Costs	
11.	Architectural, engineering, or related professional services required to prepare plans, drawings, specifications, or work write-ups. (24 CFR 92.206 d.1.)	X
12.	Costs to process and settle the financing for a project, such as private lender origination fees, credit reports, fees for title evidence, fees for recordation and filing of legal documents, building permits, attorneys fees, private appraisal fees, and fees for an independent cost estimate, builders or developers fees. (24 CFR 92.206 d.2.)	Х
13.	Costs of a project audit. (24 CFR 92.206 d.3.)	Χ
14.	Staff and overhead costs DIRECTLY related to carrying out the project, such as work specifications preparation, loan processing	Х

	Item	Project Related Costs
	inspections, and other services related to assisting potential owners, tenants, and homebuyers, e.g., housing counseling, may be charged to project costs only if the project is funded and the individual becomes the owner or tenant of the HOME-assisted project. For multi-unit projects, such costs must be allocated among HOME-assisted units in a reasonable manner and documented. (24 CFR 92.206 d.6)	
15.	Costs to provide information services, such as affirmative marketing and fair housing information to prospective homeowners and tenants as required by 92.351. (24 CFR 92.206 d.4.)	Х
16.	Impact fees that are charged to all projects within Dane County. (24 CFR 92.206 d.7.)	Х
17.	Environmental Reviews. (24 CFR 92.206 d.8.)	Х
c. R	elocation costs for persons displaced by the project.	
18.	Relocation payments – replacement housing payments, moving expenses, and payments for reasonable out-of-pocket costs incurred in the relocation of persons. (24 CFR 92.206 f.1.)	X
19.	Other relocation assistance – staff and overhead costs directly related to providing advisory and other relocation services to persons displaced by the project, including timely written notices to occupants, referrals to comparable and suitable replacement property, property inspections, counseling, and other assistance necessary to minimize hardship assistance. (24 CFR 92.206 f.2.)	Х

PROJECT BUDGET

Include the amount and source(s) of all project funding.

				SOURC	ES		
USES	TOTAL PROJECT BUDGET	HOME	SOURCE:	SOURCE:	SOURCE:	SOURCE:	SOURCE:
CONSTRUCTION:		II.					
Construction							
Soils/Site Preparation							
Construction Manag.							
Landscaping, signage							
Construction Interest							
Permits; print plans							
Other:							
FEES:							
Appraisal							
Architect							
Engineering							
*Accounting							
*Legal							
*Development Fee							
*Leasing Fee							
Other:							
RELOCATION COSTS:							
Advisory Services							
Payments							
Staff and Overhead							

2022 OPERATING COSTS

Evnance	Amount
Expense	Amount
Rent Expense	
Advertising/Marketing Expense	
Conventions and Meetings	
Management Consultants	
Other:	
Subtotal Rent Expenses	
Administrative Expenses	
Office Salaries	
Office Expenses	
Office or Model Apartment Rent	
Management Fee – Residential Rents	
Management Fee – Commercial Rents	
Management Fee – Misc. Income	
Manager/Superintendent Salaries	
Administrative Rent-free Unit	
Legal Expenses	
Auditing Expenses	
Bookkeeping Fees/Accounting Services	
Bad Debt Expense	
Misc. Administrative Expenses	
Subtotal Administrative Expenses	
Utilities Expenses	
Fuel Oil	
Electricity (Light & Misc. Power)	
Water	
Gas	
Sewer	
Owner-paid unit amenities	
Subtotal Utilities Expenses	
Operating and Maintenance Expenses	
Payroll	
Supplies	
Contracts	
Operating and Maintenance Rent Free Unit	
Garbage and Trash Removal	
Security Payroll/Contract (incl. taxes and benefits)	
Security Rent Free Unit	
Heating/Cooling Repairs & Maintenance	
Snow Removal	
Vehicle/Maintenance Operating & Maintenance Expenses	
Subtotal Operating	
Taxes and Insurance	
Real Estate & Personal Property Taxes	
Payroll Taxes	
Property and Liability Insurance (Hazard)	
, , , , , ,	
Fidelity Bond Insurance Workmon's Componention	
Workmen's Compensation	
Health Insurance and Other Employee Benefits	

Expense	Amount
Misc. Taxes, Licenses, Permits, and Insurance	
Subtotal Taxes and Insurance	
Total Service Expense	
Dietary Salaries	
Dietary Purchased Service	
Food	
Registered Nurse Salary	
Housekeeping Salary	
Housekeeping Supplies	
Other Housekeeping	
Housekeeping Purchased Services	
Medical Supplies	
Medical Purchased Services	
Laundry/Linen	
Laundry Supplies	
Medical Records Salary	
Medical Records Supplies	
Medical Records Purchased Services	
Recreation/Rehab	
Activities Supplies	
Activities Purchased Services	
Rehab Salaries	
Rehab Supplies	
Rehab Purchased Services	
Other Support Services:	
Subtotal Service Expenses	
Tax Credit Monitoring Fees	
Annual Replacement Reserves	
Total Operating Expenses	
Total Units	
Per Unit Per Month	

OPERATING BUDGET

	Year 1	Year 2	Year 3	Year 4	Year 5	Year 6	Year 7	Year 8	Year 9	Year 10
INCOME	l .	l .	I.	l .	l .		l .			
Gross Potential Rent										
Vacancy										
Other Income										
Total Income										
OPERATING EXPENSES										
Marketing										
Payroll										
Other Administrative Costs										
Management Fees										
Utilities										
Security										
Maintenance Expenses										
Property Taxes										
Insurance										
Reserves for Replacement										
Total Operating Expenses										
Net Operating Income										
Debt Service			_							
Asset Management										
Cash Flow										

	Year 11	Year 12	Year 13	Year 14	Year 15
INCOME					
Gross Potential Rent					
Vacancy					
Other Income					
Total Income					
OPERATING EXPENSES					
Marketing					
Payroll					
Other Administrative Costs					
Management Fees					
Utilities					
Security					
Maintenance Expenses					
Property Taxes					
Insurance					
Reserves for Replacement					
Total Operating Expenses					
Net Operating Income					
Debt Service					
Asset Management					
Cash Flow					

PROJECT CONTINGENCY				
OTHER (specify)				
TOTALS				

Each funding source and amount must be listed separately.